



Barbican Centre Board

Date: WEDNESDAY, 15 JULY 2015
Time: 10.30 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy John Tomlinson (Chairman)
Deputy Dr Giles Shilson (Deputy Chairman)
Deputy John Bennett
Lucy Frew
Tom Hoffman
Emma Kane
Roly Keating
Vivienne Littlechild
Jeremy Mayhew
Deputy Catherine McGuinness
Sir Brian McMaster
Wendy Mead
Cllr Guy Nicholson
Trevor Phillips
Judith Pleasance
Keith Salway
Tom Sleigh
Michael Welbank

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Lunch will be served in the Guildhall Club at 1pm
N.B. Part of this meeting could be the subject of audio or visual recording

John Barradell
Town Clerk and Chief Executive

AGENDA

1. **APOLOGIES**

2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**

3. a) **Minutes**

To approve the public minutes and summary of the Barbican Centre Board meeting held on 27 May 2015.

For Decision
(Pages 1 - 8)

b) **Minutes of the Finance Committee**

To receive the draft public minutes and summary of the Finance Committee of the Barbican Centre Board meeting held on 1 July 2015 (TO FOLLOW).

For Information

c) **Minutes of the Risk Committee**

To receive the draft public minutes and summary of the Risk Committee of the Barbican Centre Board held on 9 June 2015.

For Information
(Pages 9 - 12)

4. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**

Report of the Managing Director.

For Information
(Pages 13 - 28)

5. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

6. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

7. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.

8. a) **Non-Public Minutes**

To agree the non-public Minutes of the Barbican Centre Board meeting held on 27 May 2015.

For Decision
(Pages 29 - 34)

b) **Non-Public Minutes of the Finance Committee**

To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 1 July 2015 (TO FOLLOW).

For Information

- c) **Non-Public Minutes of the Risk Committee**
To receive the draft non-public minutes of the Risk Committee of the Barbican Centre Board held on 9 June 2015.

For Information
(Pages 35 - 38)

9. **OUTSTANDING ACTIONS OF THE BOARD**

Report of the Town Clerk.

For Decision
(Pages 39 - 40)

10. **CREATIVE LEARNING**

Report of the Director of Creative Learning.

For Information
(Pages 41 - 58)

11. **UPDATE ON DIGITAL STRATEGY**

Report of the Director of Audiences & Development.

For Information
(Pages 59 - 70)

12. **STRATEGIC PLAN**

Report of the Director of Audiences & Development.

For Decision
(Pages 71 - 88)

13. **SERVICE BASED REVIEW: ROADMAP**

Report of the Chief Operating & Financial Officer.

For Decision
(Pages 89 - 90)

14. **BARBICAN AND GSMD CAPITAL CAP REPLACEMENT**

Report of the Chamberlain.

For Information
(Pages 91 - 108)

15. **CAPITAL CAP ANNUAL REPORT**

Report of the Managing Director.

For Decision
(Pages 109 - 122)

16. **GATEWAY 2 PROJECT PROPOSAL: PROPOSED INVESTMENT, FROBISHER LEVEL 4**

Report of the Managing Director.

For Decision
(Pages 123 - 156)

17. **EXHIBITION HALL 1 ENABLING WORKS**
Report of the City Surveyor.
For Information
(Pages 157 - 172)
18. **BUSINESS REVIEW**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 173 - 192)
19. **DEVELOPMENT UPDATE**
Report of the Chief Operating & Financial Officer.
For Decision
(Pages 193 - 194)
20. **RISK UPDATE**
Report of the Managing Director.
For Information
(Pages 195 - 212)
21. **REPORT OF URGENT ACTION TAKEN**
Report of the Town Clerk.
For Information
(Pages 213 - 214)
22. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
23. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**